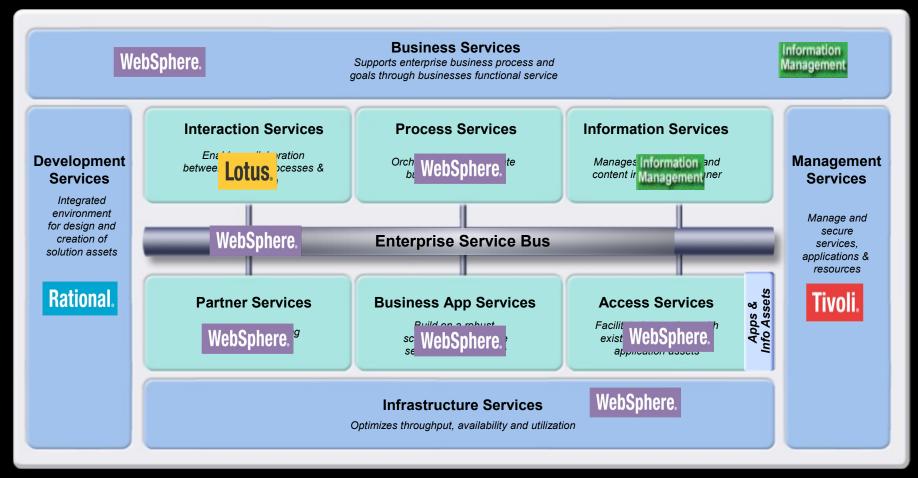


Andrew Howarth
Jason Browne
Richard Brown
WebSphere & ILOG
3rd March 2009

WebSphere the backbone of your SOA Platform:

The Broadest and Deepest Portfolio



Supported by market leading professional services and hardware infrastructure

Business Drivers : Agility

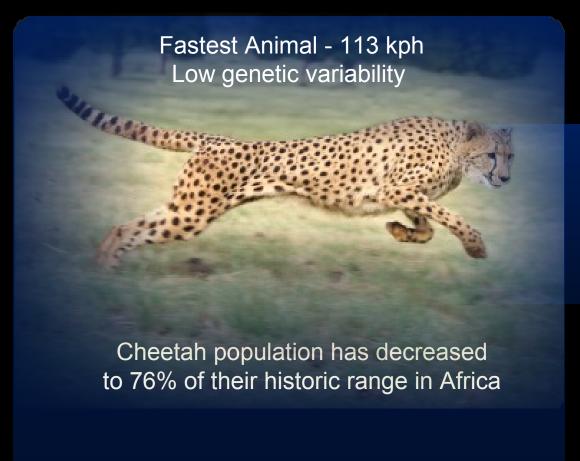
Control, Visibility, Transparancy

Process
Management
focused on
efficiency is
now not
enough

Operational excellence requires process agility, that is the ability of a business to change its operations and adapt to continuous change

Position for Success, Not Just Survival

The Cheetah



Agility

Cost Optimization

Processes respond faster to changing needs when supported by <u>Agility Enablers</u>



IBM's BPM Suite is unique in enabling all Six Agility Enablers

Organisations leverage points of agility for greater control

Business Logic

Business Rules



Adoption Patterns

Business decision in real time give flexibility

Business Events



Transforms insight Into action, business visibility and transparency

Business Services



Adapt and Respond Dynamically, policy flexibility

Use Policies and Rules to Make Process Changes without IT Rework

- Reduce the time and cost of change
- Increase revenue and lower costs

Analytics Sales goals are at risk



"Close the gap"
between changes
and the time and
cost it takes to
implement them

RulesModify product offerings

PoliciesChange in-flight sales promotions

Direct Deploy Now

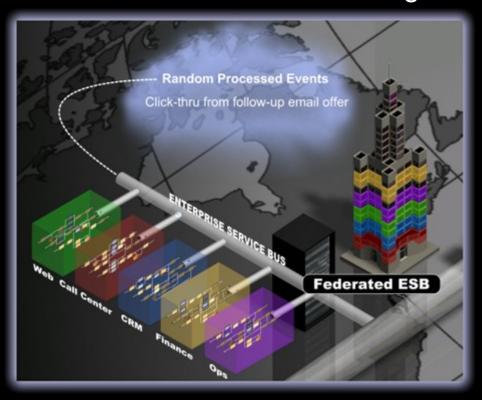




WebSphere Business Services Fabric & ILOG Business Rules Management

Capture Actionable Insights from Business Events

Business Event Processing



- Leverage insights for smarter decisions
- Quickly react to threats and opportunities
- Reduce costly exceptions



WebSphere Business Events

18% of Insurance Payments go to Fraudulent Claims

Business Drivers: Rules

Jason Browne

Process
Management
focused on
efficiency is
now not
enough

Operational excellence requires process agility, that is the ability of a business to change its operations and adapt to continuous change

ILOG Lines of Business Expanded Value for IBM clients

Powerful Business Rule Management System

Adapt and respond dynamically, automating process-based decisions with business rule management

STEATERS STEATE

Advanced Suite of Optimization Tools

Produce the best possible action plans & schedules, enhancing abilities to explore alternatives, understand trade-offs, and respond to changes in business operations

Efficient Supply Chain Management

Optimize supply chains, design & planning tools for improved efficiency and productivity

Innovative Visualization Tools

Transform insight into action, enhancing collaboration for smarter role-based business decisions

Business Rules are Everywhere

Government

E-government

Pension / Benefit eligibility

Homeland Security

Border control – Profiling and risk assessment

Telecom

Revenue assurance

CRM and Billing

Network and Service Management

Storage Management

Media Management

Banking

Loan origination, underwriting and servicing

Credit decisioning

Campaign management

Fraud prevention, detection and reporting

Payments validation, routing, pricing

Capital Markets

Asset management

Automated trading and pricing

Crossing (trade matching)

Trade order management

Compliance (AML, SEC, Basel II, SOX)

Reconciliation and settlement

Insurance

Underwriting

Claims Processing

Rating / Billing

E-insurance

Product Recommendation

Compliance

Endorsements

Retail

Pricing/Revenue Management

Promotions and Loyalty Programs

Commissioning systems







































Business change drives IT agility

Decisions used in operations = "business rules"

Where Business Rules Exist

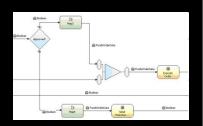




Applications



People

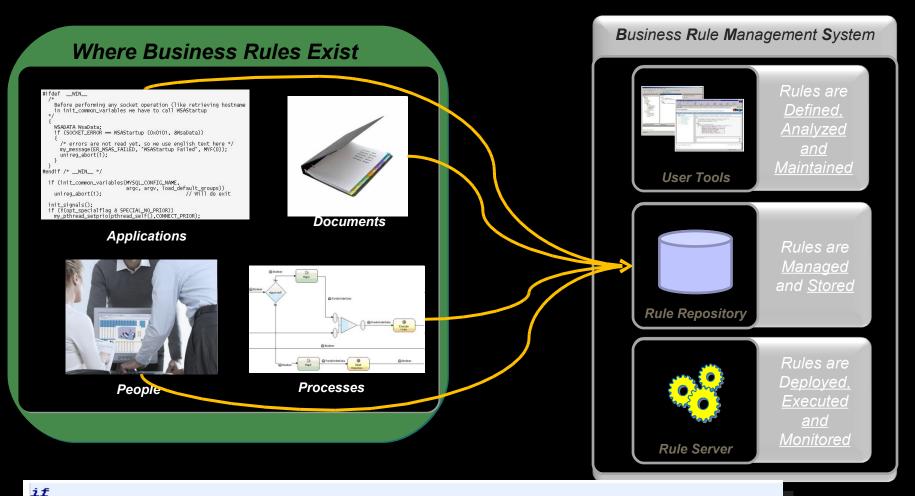


Processes

Issues

- Rules are hidden in code or isolated within the organization
- Changes are hard to track and maintain over time
- Rules used by systems have to be programmed and require IT resources
- Duplication and multiple versions of the same rules
- Lack of auditability, traceability
- Decision changes cannot be easily tested or simulated

The Smarter Approach: Facilitating Change with BRMS



```
all of the following conditions are true:

- the age of the driver is between 18 and 21

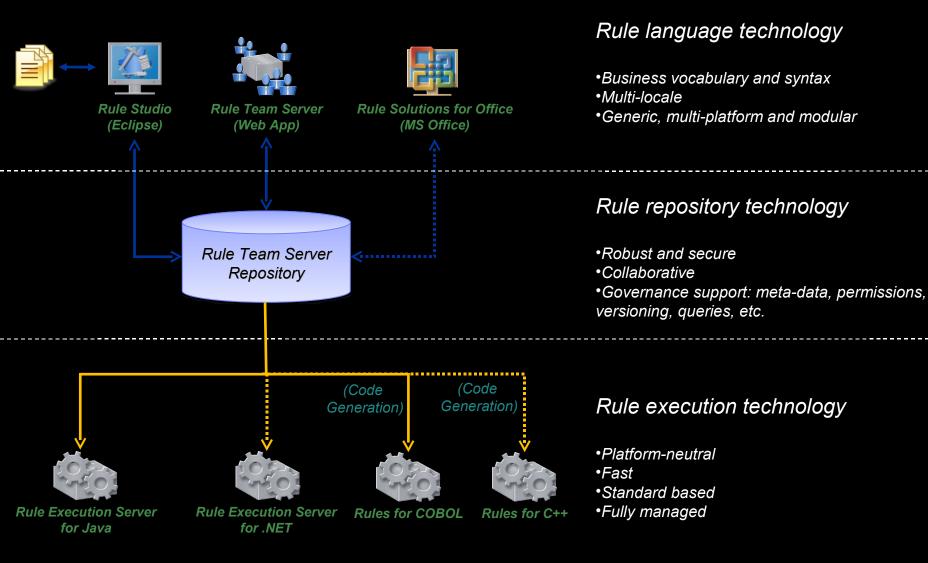
- the number of accidents the driver has been involved is at least 1

- the number of traffic tickets the driver has received is at least 1

then

add a $ 8 surcharge to 'Auto Quote Response', reason: "Young driver surcharge";
```

JRules Key Technologies



Hiscox: Underwriting (Specialty Lines)

- Unable to meet speed to market objectives and deliver new products faster
- Underwriters specifying products in Excel which was then translated into code by IT leading to misinterpretation and overall lengthy deployment process across channels
- Unable to accurately assess risk and subsequently assign the right rate consistently
- Improve speed to market, transparency and consistency
- Empower business analysts with the ability to test, create and maintain rules across product lines and channels

■ ILOG BRMS used to drive dynamic questionnaire (determine what questions to ask applicants based on profile), risk assessment, rating and referrals, endorsements (clauses that need to be added to policy)

- Introduce new products in 4 weeks versus over 6 months
- Proactively segment unacceptable business and improve pass-through-rate
- Deliver quotes and underwrite policies in real-time
- Perform 'what if' scenarios to drive a profitable book of business

Grupo Santander (ISBAN)Decisioning platform for SOA

Situation

Goals

Solution

Benefits

- Grupo Santander is the 10th global largest financial institution by market capitalization
- Operates in 40 countries with different regulatory frameworks, 130000 employees, 60 M customers
- Business strategy: customer focus
- Efficiency ratio around 43% in 2006, one of the best industry ratios WW
- Industrialization of banking operations separating back-office processing operations and distribution operations
 - Huge economies of scale thanks to a "flat" back-office paradigm
 - IT management for cost efficiency
- Have a single core banking platform across all banks of the group to standardize processes and create product factories, i.e. backoffice systems able to process the products for various distribution channels under different brands or for different packages
- Define a reference architecture model to be reused across projects, select the best-of-breed stack of software to support a "customer-focused end-to-end business process oriented organization"
- BRMS to maximize
 - Adaptability of platform across all banks to changes in regulations and market conditions
 - Reusability of rule-based decision services
- Integration of ILOG JRules in their SOA infrastructure (BANKSPHERE)
- ISBAN and ILOG PS adapting ISBAN methodology to business rules lifecycle management::
 - Standardization of development processes and documents
- First decision service (now in production): customer document management to determine which forms should be filled by customers for any type of interaction with a bank of the group
- Improve IT strategic focuses:
 - Time-to-market
 - Flexibility
 - Software quality
- Exploit opportunities to further improve cost efficiency

Success At Department of Work & Pensions

Situation

- Complex decisions, large transactional volume, significant operational overhead
- Regulatory compliance and cost of maintenance of business logic

Goals

- Build a customer-centric IT infrastructure
- Improve business rule management across the enterprise
- Streamline assessment and payment of a range of social benefits for over £96 billion.

Solution

- JRules solution servicing five key areas: Entitlement determination, Inheritance & Conversion, Hospitalisation, over & under payment s ...
- Integrated with existing infrastructure (Siebel, WAS...)

Benefits

- Centralized business rule management
- Accelerated regulatory compliance
- Operational efficiency and costs savings
- Standards Based

Thames Water: Automating Conveyancing Services

■ The company needed to reduce costs, provide faster, more reliable service, and be able to implement new policies and regulations quickly

Streamline the processing of 250,000 conveyancing requests every year

Overall improve Thames Water data and maps, increase revenue and deliver better service

 The 'Asset Data Services Decision Making Engine' BRMS based system enables the utility to centrally process data

 Centralized business rules used to implement decisions, and policy managers able to update the rules directly through an easy-to-use interface.

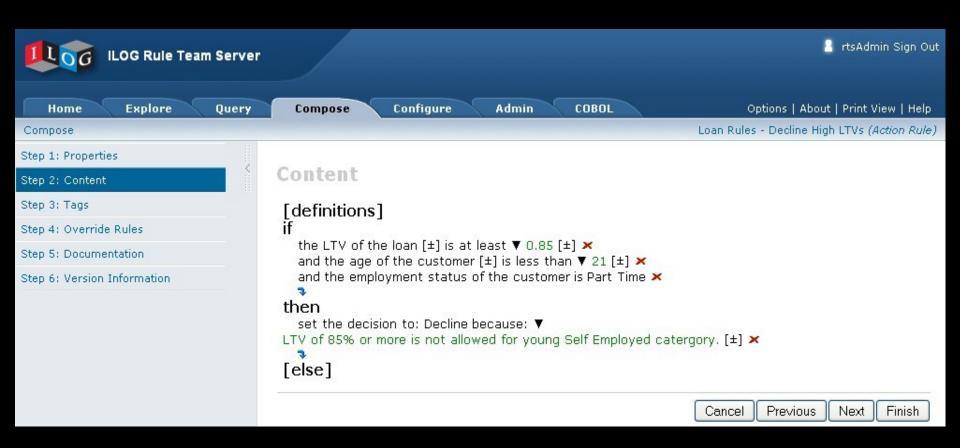
Expected savings of more than £3 million (US\$5.4 million) from automating the service's manual processes and reassigning the 30 employees once responsible for implementing the processes.

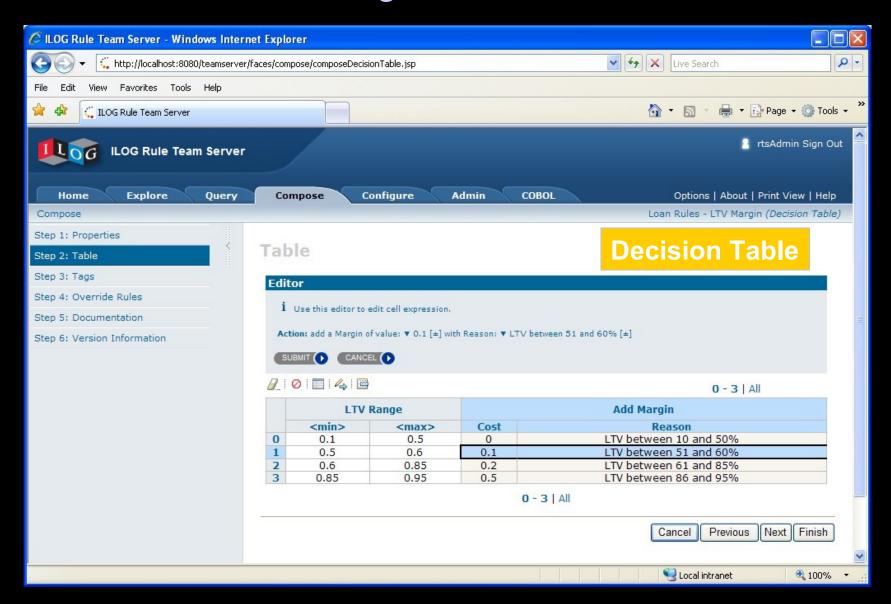
 Expected additional income of £1.4 million (US\$2.52 million) over the next five years from detecting and properly charging unbilled properties

- Real-time compliance with policies and regulations
- Faster customer service through halved response time (two days instead of four)
- More accurate and reliable information given to customers through consistent application of policies and regulations

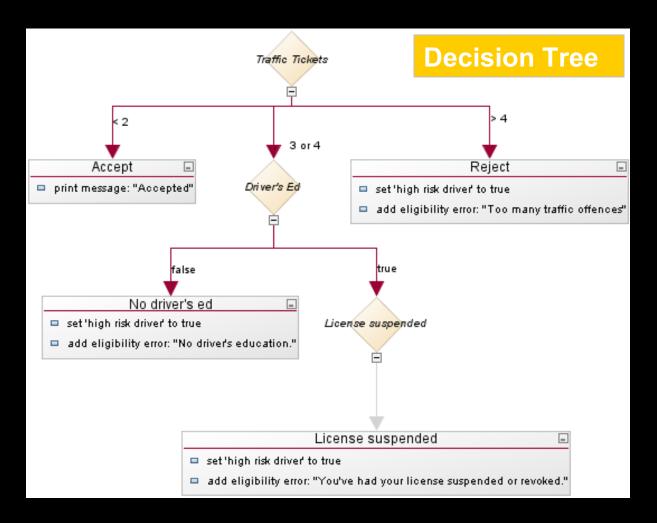
JRules BRMS

Business Action Language Rule

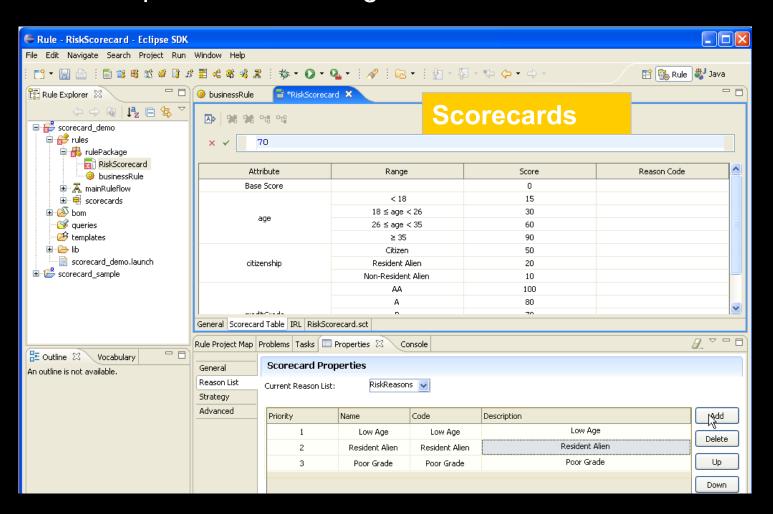




Express rules as originally intended through intuitive graphical rule editors

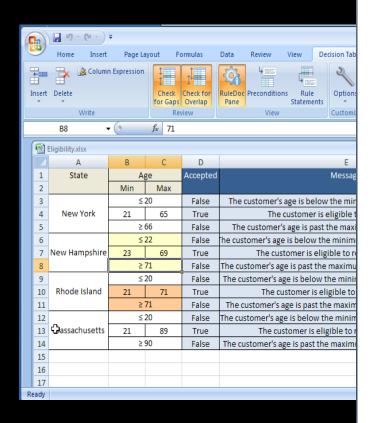


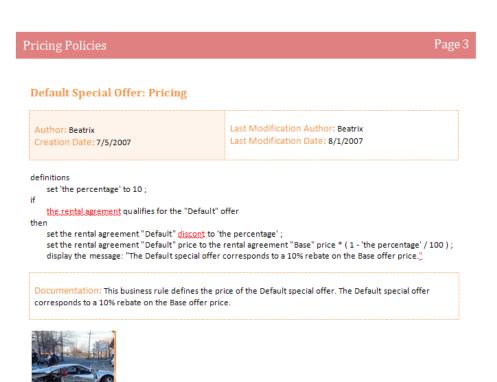
Ease of development and management with the Scorecard Wizard



Coming soon in JRules 7 ...

Using Familiar tools for Rule maintenance MS Excel & Word

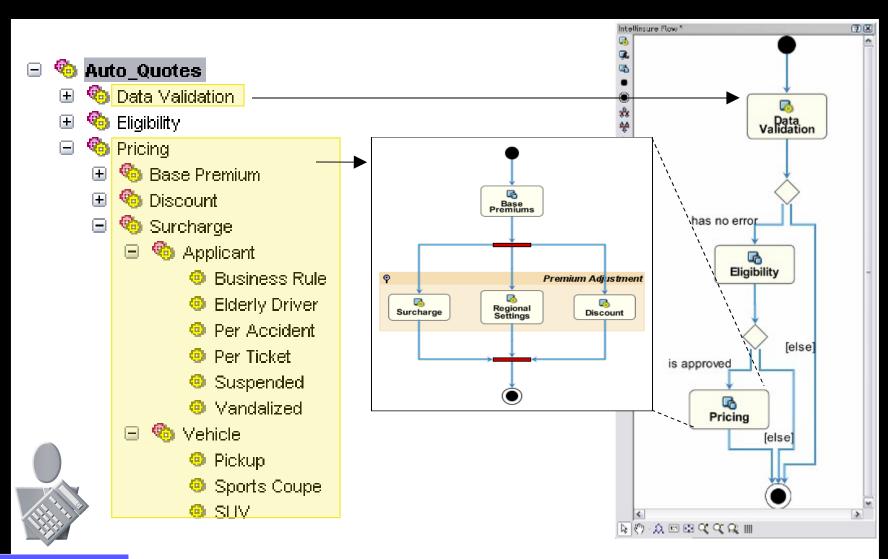




Long Term Special Offer

This section defines eligibility and pricing for the Long Term special offer

Visual decisioning process



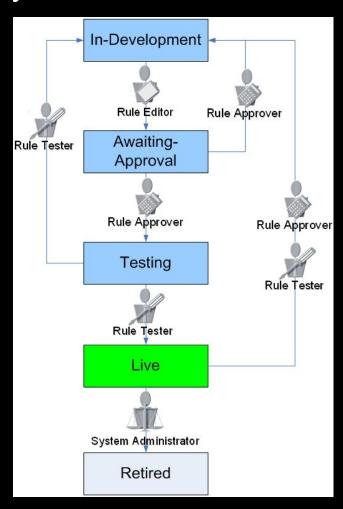
Business Analyst

Security and Rule Governance

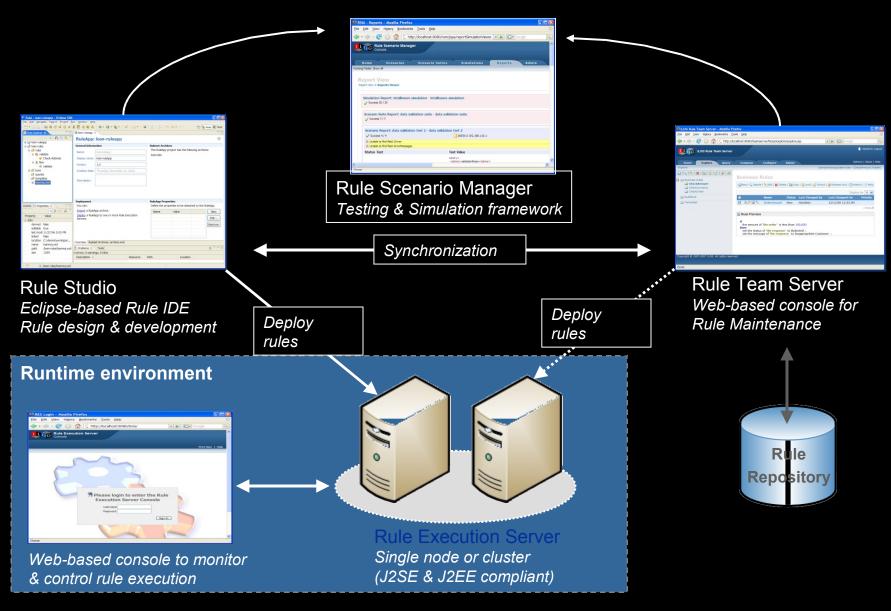
- Authentication, Authorisation & Security
 - Fine-grained permission management

	PERMISSION	TYPE	PROPERTY	VALUE
▲ ▼	Create	Action Rule	-	Yes
▲ ▼	Create	Smart View	-	Yes
▲ ▼	Create	Folder	-	Yes
▲ ▼	View	Action Rule	-	Yes
▲ ▼	Update	Action Rule	*	Group
▲ ▼	Update	Action Rule	Status	No

- Rule Execution Server (RES) utilizes J2EEstandard role based security
- Utilise any role/permission service via API (LDAP, RDBMS...)
- Rule life cycle
 - Control rule validation & promotion to the live environment
 - Tailored to fit your process



ILOG JRules Solution Lifecycle



Business Rules Key Benefits

- Agility faster time to market
 - Business users, as well as IT, gain control over tactics and strategies that impact products and customers
 - Business policy changes can be deployed instantly
 - Rules reuse
- Transparency and control
 - Prove Regulatory Compliance
 - Rules clearly describe associated policies
 - Audit trail of exactly who changes were made to the rules and when
 - Runtime trace of what rules fired and why

Cost reduction

- Business analysts can directly create/update rules
- More efficient user interface for maintaining policy
- Cost reductions especially dramatic during <u>maintenance</u>

Business Drivers: Business Events Empowering the Business to Sense and Respond

Richard Brown

Process
Management
focused on
efficiency is
now not
enough

Operational excellence requires process agility, that is the ability of a business to change its operations and adapt to continuous change

Goal: Sense and Respond to Actionable Situations at the Right Time

Mitigate Risk and Identify Opportunities



Through earlier and more intelligent insight

Greater Agility



Real-time Discovery and Response to Actionable Situations

Solution: Business Event Processing

What is...

...a Business Event?

Any electronic signal (message) indicating a change in the state of the business has occurred

...Business Event Processing?

The ability to sense when an event or event pattern has occurred (or not occurred) – indicating an actionable business situation – and to coordinate the right response (action) at the right time.

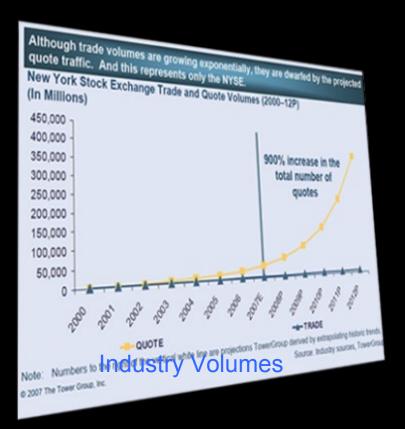


Multiple Product Inquiries

"Events...pass silently back and forth...as unrelated pieces of communication. They are a source of great power, for when they are correlated, they yield a wealth of information."

-Dr. David Luckham, Professor Emeritus, Stanford University

An Explosion in Event Volumes is Occurring, Driving the Need for Increased Insight and Response





Total Data World Wide

60% of CEO's say they want to better leverage information

Successful Companies Sense and Respond to Opportunities and Risks

Cross-Sell/Up-Sell: Abandoned shopping carts present a sizeable opportunity to online retailers.



Extending Reach

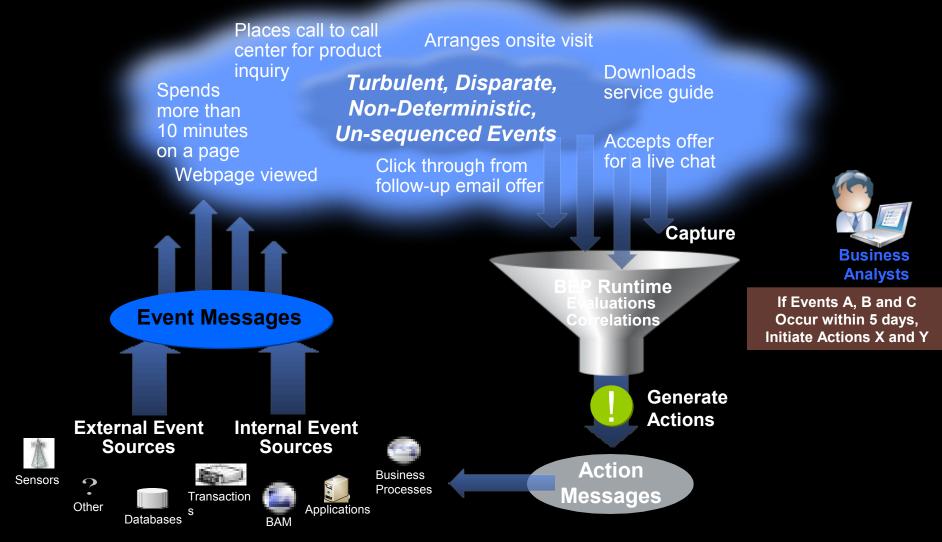
Remote Health Care: Monitor patients' vital signs from home, red-flagging health problems

Fraud

monitoring for suspicious patterns of diverse activities and the ability to continually and quickly adjust for interesting patterns.



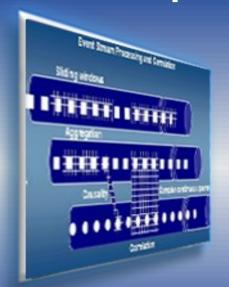
Correlation of business events from different sources, at different times



WebSphere Business Events

A Convergence of Power and Ease of Use

WebSphere Business Events



Complex Event Processing



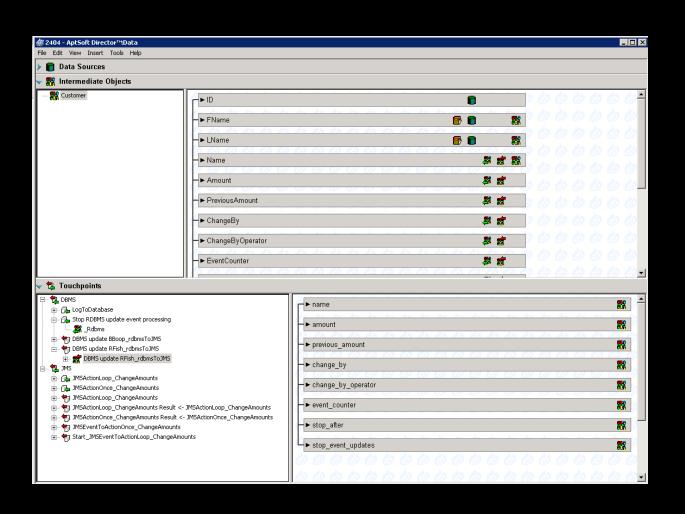
Business User Interface



Business Logic Derived Events

WebSphere Business Events: Design Data

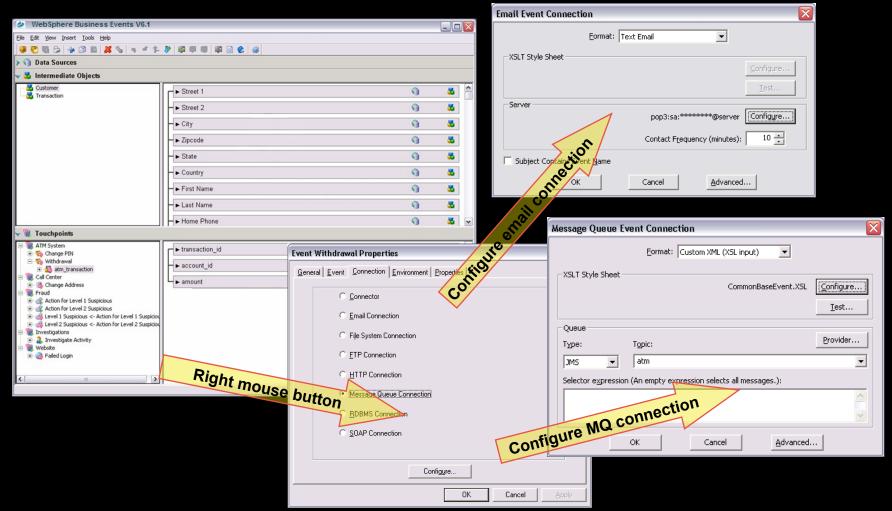




Defining the Object Model

Sources, Sinks, Events, Actions and Connectivity





Define Business Interactions

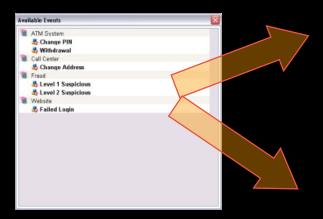
Event processing logic using drop-down, point & click

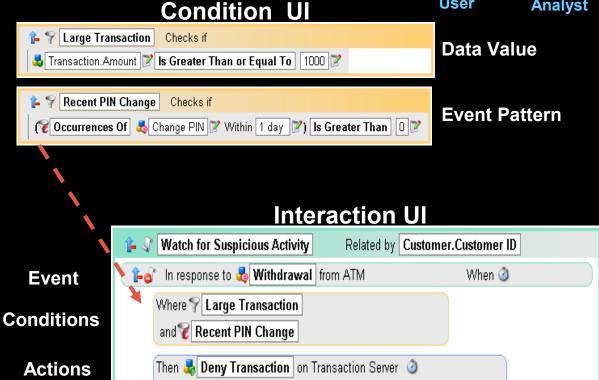




Business User Business Analyst

Building Blocks





Then 👼 Investigate Activity on Investigations 🧿

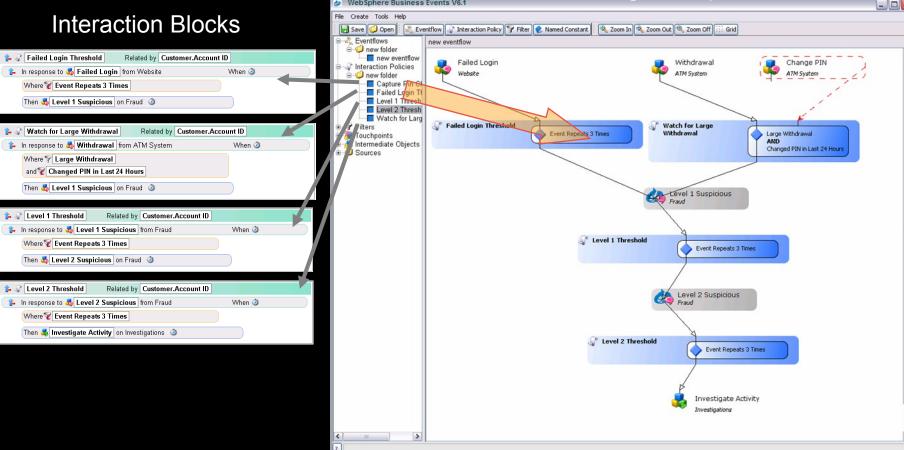
With building blocks created, Business takes over

Visualizing EventFlows The Relationship Among Business Policies



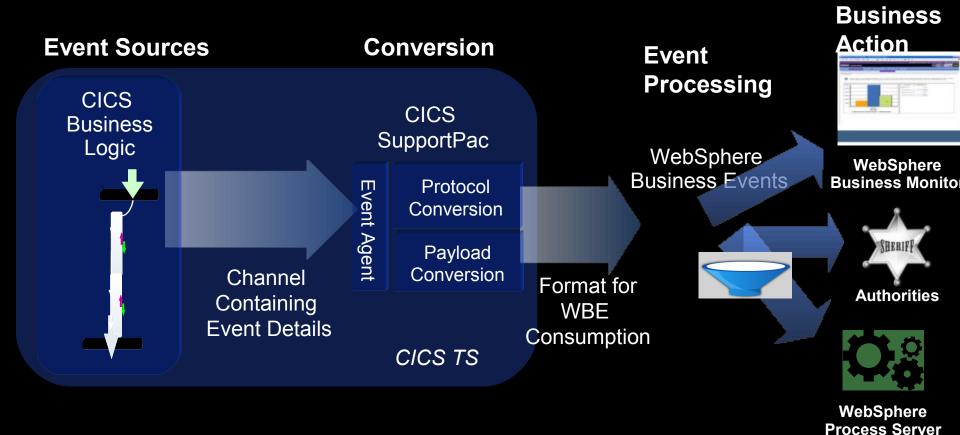
EventFlows: Drag & Drop UI

WebSphere Business Events V6.1



Integration with CICS





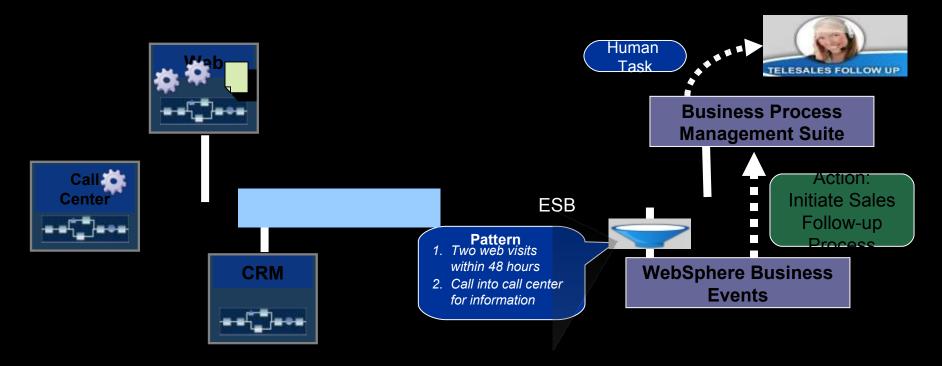
Designed to achieve visibility, business agility, compliance and fraud recognition

Example: Sales Lead Conversion

Business Problem: Capitalize on the recent introduction of several hot new products by automatically following up with registered customers who demonstrate interest.

Benefit of solution:

 Engage sales activity on only highly qualified, new product situations



Learn More...

ibm.com/software/innovate/

Get Started with BEP:

http://download.boulder.ibm.com/ibmdl/pub/software/solutions/soa/pdfs/SOA_EVENTS_PROCESSING_BR.pdf



Check out WBE:

ibm.com/software/integration/wbe



View a webinar and learn how to empower your business to sense and respond:

http://www.ebizq.net/webinars/8996.html



Business event processing with WebSphere Business Events:

http://www.ibm.com/developerworks/websphere/library/techarticles/0809_crocker/0809_crocker.html

Business Drivers: Business Services

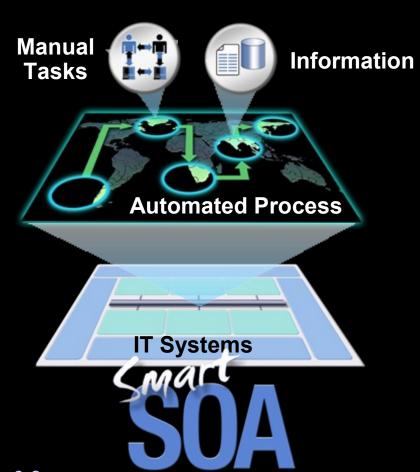
Andrew Howarth

Process
Management
focused on
efficinecy is
now not
enough

Operational excellence requires process agility, that is the ability of a business to change its opperations and adapt to continuos change

Automate Manual Processes to Optimize Costs

- Reduce staffing requirements
- Reduce handling costs
- Support rapid change and reduce cycle times 3x
- Maximize investments through reuse





WebSphere Business Modeler 6.2

BSS/OSS transformation and billing – order-to-cash

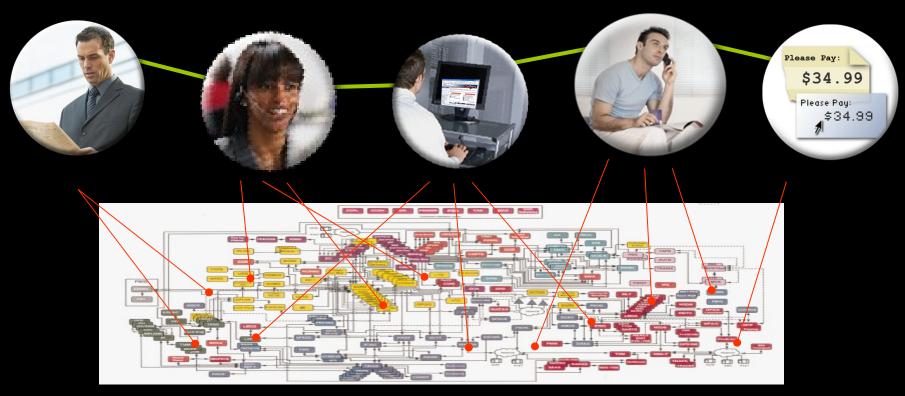
Initially typically a sequence of single-step processes...



customer service representative who initiates order process, checks policies, inventory and communicates service availability to Craig

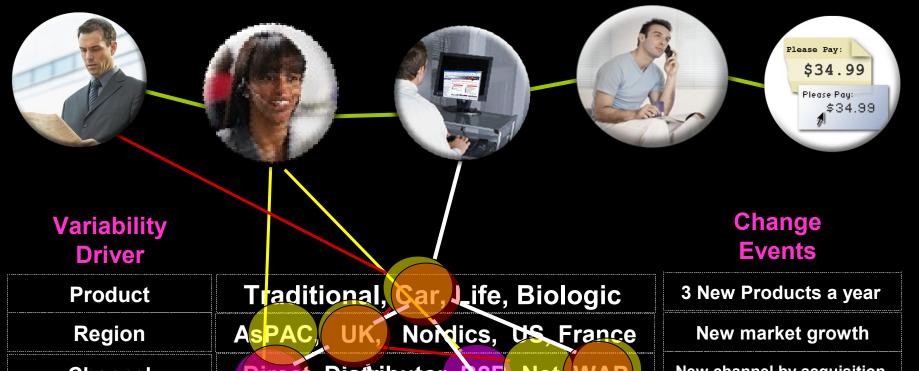
But now product complexity increase and requires complex coordination of single step processes for fulfillment

Traditional Approach to Effecting Business Change



Inability to quickly change business process

Variation across the Business is the key Implementation challenge



Region
Channel
Supplier
Regulation
Customer
End Points

Traditional, Car, Life, Biologic

AsPAC, UK, Nordics, US, France

Direct, Distributor, B2E, Net, WAP

Supplier Supplier2, Etc

FSA, FDA, NICE, Etc

Gold, Silver, Bronze

SAP 1, Legacy ERP, CRM 1, HR, Finance

New channel by acquisition

New Supplier

Frequent regulation changes

Platinum

Roll Out new SAP instance

Result – Complex Nested Business Process

50.0% Gold

0.0% Other

Type of Customer?

When attributes chan number of possible princreases – complexity

Attribute (Silos)

Customer Type

Region

Channel

Product Type

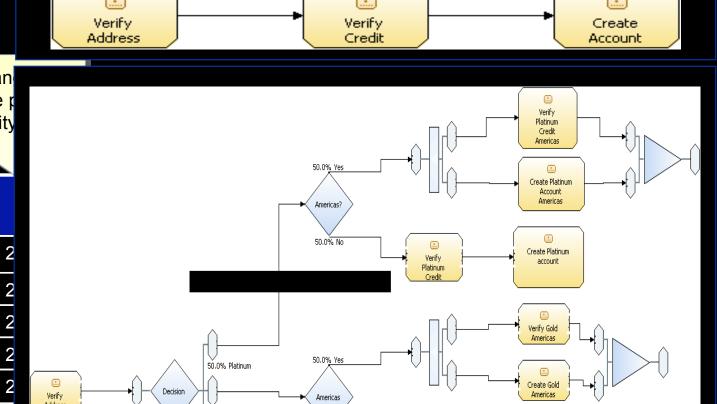
Service Level

Time of Day

Transaction Type

Transaction Amount

Cost



50.0% No

Verify

Credit

Verify Gold

Create

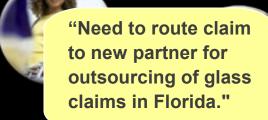
Create Gold

2

2

2

Decisions, decisions, decisions!!!!





"If specific geography and high value vehicle route to human expert."





Risk Assessment

Policies

Application flexibility and change comes at too high a **Embed role-based** CO

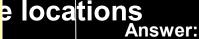
New process Portal ition logic is fragmented and

"Need to add overflow • Bu capacity for influx of new claims due to em

weather unanticipated

Una weather related

Disa event." inconsistencies, not personalized)



nd costategraignical cnew solutions coded into ESB or

ifiee xperience dimited access,



Auto Claims System



Credit

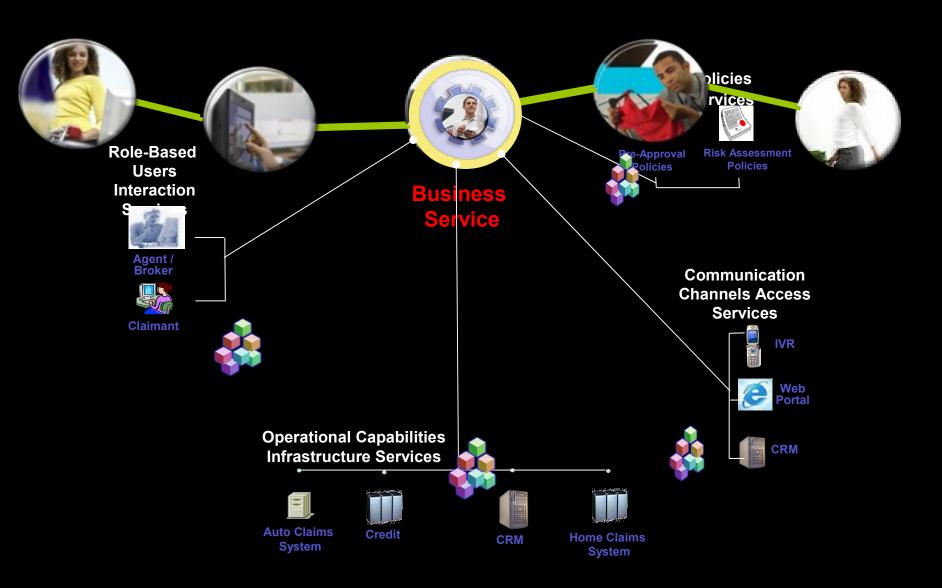


CRM



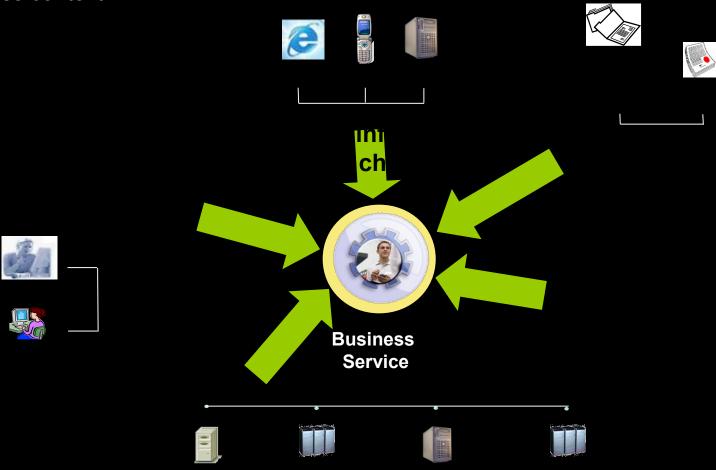
Home Claims System

BPM with Dynamic Business Services enabling an adaptive business

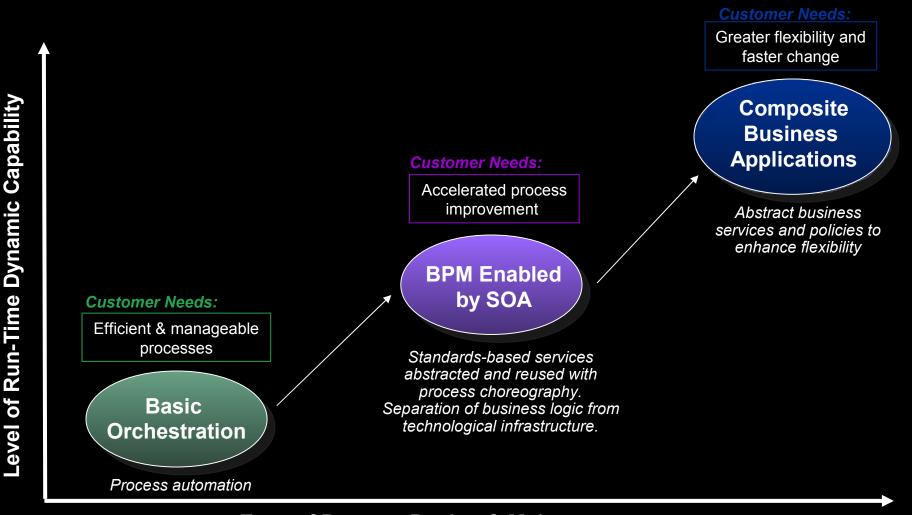


What Composes a Business Service?

Consolidates business-level usage **information into one place** for easier discovery, change and re use, and their behavior **can be dynamically personalized** based on business context



Componentized Dynamic Process Change using SOA



Ease of Process Design & Maintenance

What the Analysts say on Composite Business Applications

- Gartner calls them "SOBAs"
 - Service Oriented Business Applications (SOBAs) will enable enterprises to dynamically compose and decompose applications according to business needs.
 - "SOBAs will be the death of the monolithic application provider"
- calls them "Dynamic Applications"
 - Dynamic applications software that adds more visibility and collaboration to today's business processes, while adapting more quickly and cost-effectively to their changes — represent IT's worthiest hope for enabling real business agility.
- Aberdeen Group calls them "Composite Applications"
 - Composite applications logic and data collected from multiple IT sources and harnessed with web services standards — are rapidly becoming the development standard of choice in all IT organizations.

Business Service Policies "Steer" Your Operational Business Processes – Without IT Intervention

Transactions via these channels: B2B, Web or phone



Transaction values >\$5,500 get real-time response









Steer the business process the way YOU need it to go

Don't overhaul the business process just to change the "route"

Business Policies and Business Rules Complementary

	Policy Driven	Rules Engine
Policy / Rule Type	Dynamic Assembly	Decision Services
Purpose	Building composite applications	Making business decisions
Example	Which pricing service to use?	What discounts should be applied?
Level of Detail	Process logic – coarse grained	Decision logic – fine grained
Who Maintains?	SOA Administrator	Business User

Example Use Case: Auto/Home Quote CBS

	Policy Driven	Rules Engine
Purpose	Assemble underwriting process	Determine eligibility and pricing
Example	<pre>context: channel is web content: risk is non preferred</pre>	If Age < 25 and driver is High Risk
		Then
	content: LOB is AUTO	Add 40% surcharge to
	contract: non-Preferred UW	quote
====	service	
© 2009 IBM Corporation Who Maintains?	IT Analyst, Developer	Insurance Policy Analyst

Dynamic BPM Approach

Policy-driven dynamic processes managed by LOB

Business-Level Policies...

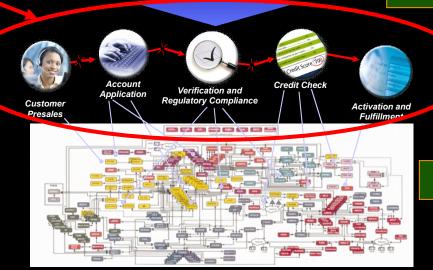
- For "Open Account" transactions across all product lines, accessed via Portal by Agents...
- where customer is NEW, account is LARGE, and transaction is under \$250,000...
- Offer Straight-Through- Processing.

Processes are built on the fly according to the exact business conditions encountered and business policies set by LOB.

- Written in a business context consumable by LOB users
- Consolidated into one place for easy change
- Provides the rules and engine for dynamically assembling and managing processes

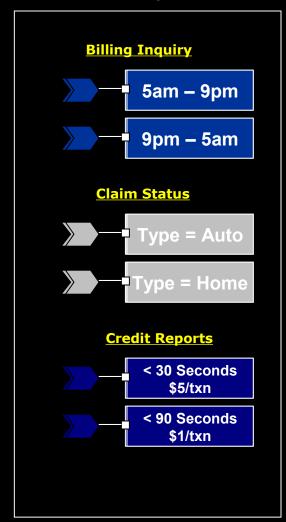








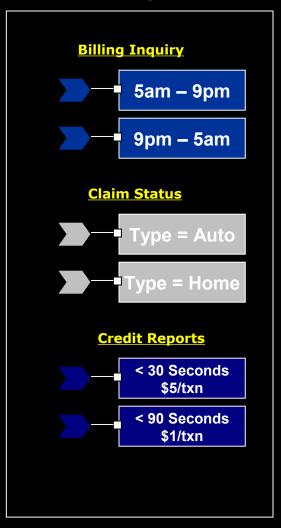
Service Endpoints:



Consumers

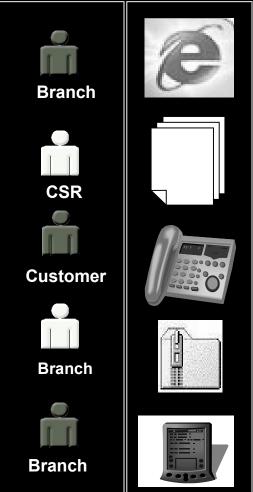


Service Endpoints:

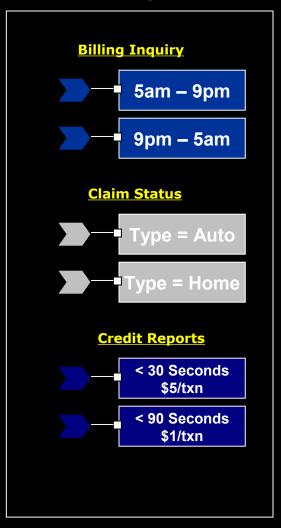


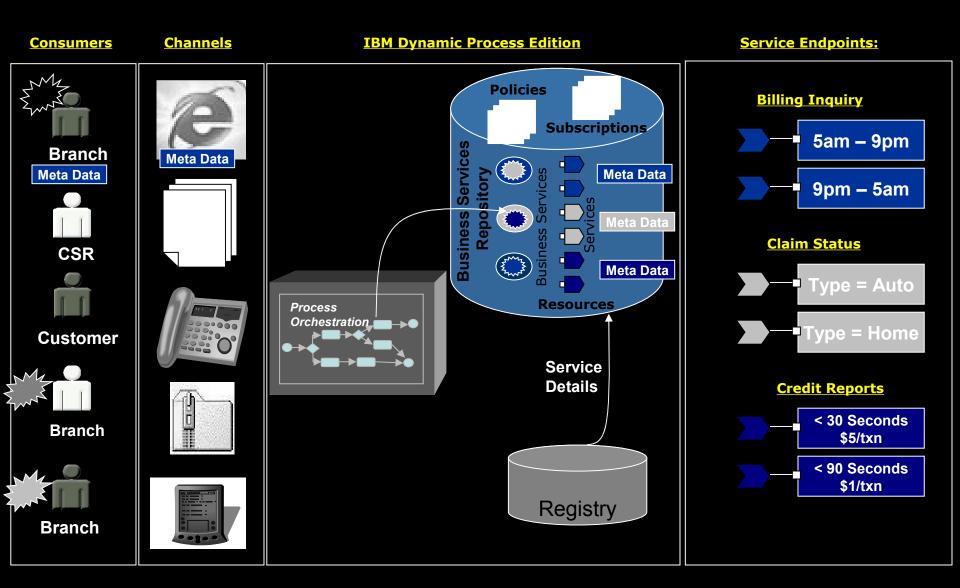
<u>Consumers</u>

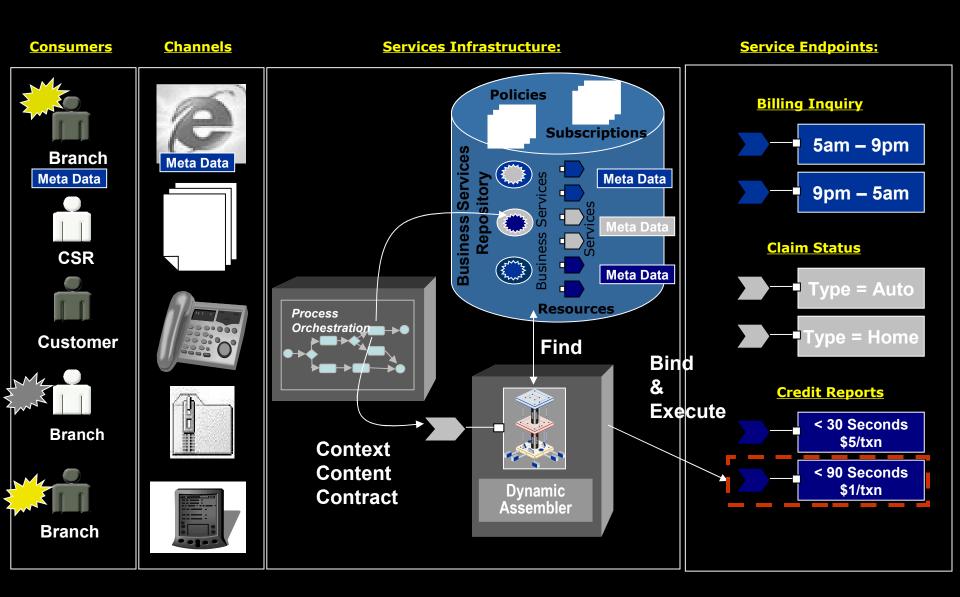


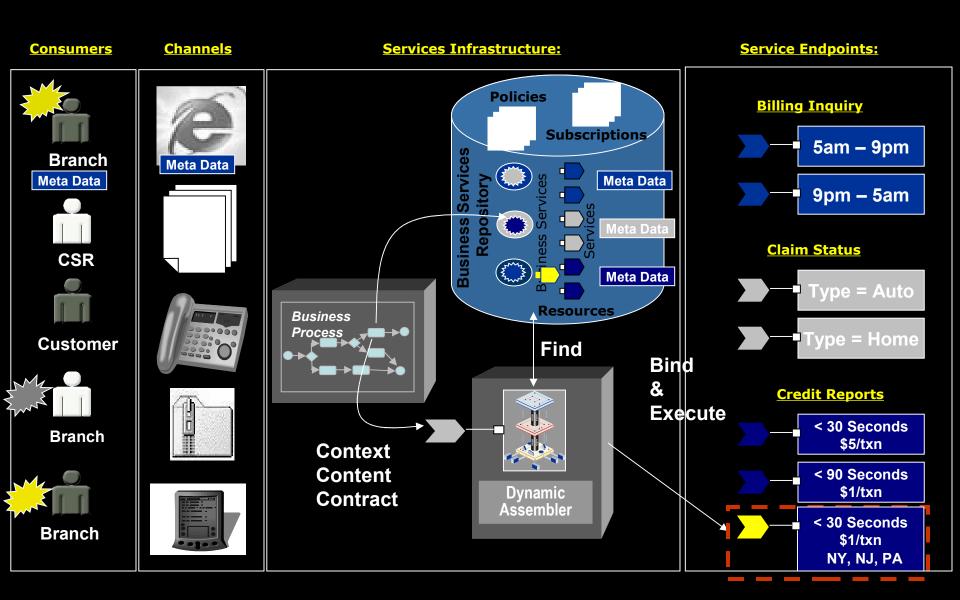


Service Endpoints:

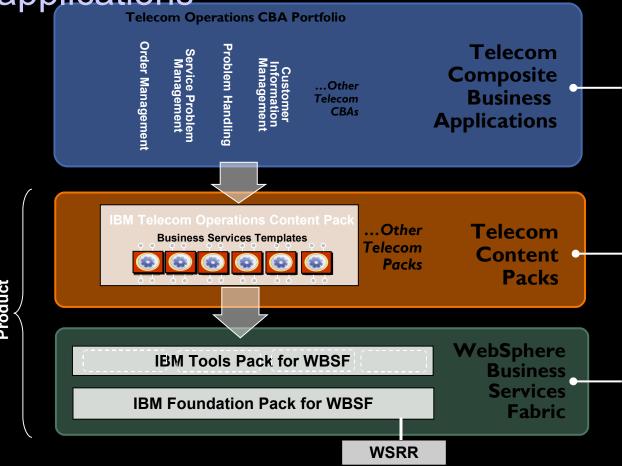








Telecom Operations Content Pack serves as a SOA accelerator for WBS Fabric-based composite business applications



Smart Supply Chain with Automation



Industry Pains

- Inefficient, manual inventory and transport processes
- Lack of visibility into supply chain assets

Real Results

- **75%** *reduction* in handling time
- Reduced aircraft production and operating/maintenance costs

2009 IBM Corporation

Smart Oil Production Driven by Actionable Insights

StatoilHydro

rewrites the rules on production efficiency



Industry Pains

- Declining production levels
- High maintenance costs
- Lack of integration risked \$10 billion in potential revenue

Real Results

- 30% reduction in maintenance cost
- 5% *higher* production efficiency
- Greener energy production with smart sensors

Smart Customer Service using Business Policies



delivers flexible service platform to support growth plans



Industry Pains

- High support costs inhibit profitable growth
- 90% of support handled through call center

Real Results

- **Reduce** customer on-boarding costs with dynamic "self-service" support channels
- Support 100% growth plan without adding CRM agents

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