

IBM Software Group

# **Business Process Management**

#### It's a team sport

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# Agenda

- Introduction
  - Some history
- What we already knew
- What have we done so far?
- What should we do next?
- Summary



# Introduction

#### BPM is broad

- You need more than 1 product and probably more than 1 brand
- Technical community needs to facilitate
- Cross brand team mobilised in November 2006
  - Initial focus WebSphere, Lotus and Information Management
- 2 target communities
  - Client's BPM initiatives
  - IBM's client facing community



### What we already knew

- IBM can't "do" BPM to a client or project
  - There is a broad stakeholder community, all of whom need to supportive
- You can't "big bang" BPM
  - It works when you create phases that build on previous phases
- Terminology can catch you out
  - A shared service in the business domain of a call centre operation means something different to what it does in the IT domain
  - Invest in a shared set of terms
- It's a "Team Sport"
  - Business
  - ► IT
  - Suppliers



# What have we done so far

- Built on existing brand and product capabilities, roadmap and assets
  - We did not reinvent the wheel
- Engaged with 2 customers
  - Understand requirements of the BPM portions of the projects on their books
  - Create an Enterprise Architecture end state
- Initially targeted the IBM Client IT Architects (CITAs) and IBM Software IT Architects (SWITAs)



### **Business Process Management Capabilities**

Process Realisation Layer	Document, Understand, Improve and Automate Processes
User Access Layer	Staff / Customer Self Service Collaboration Forms Personalisation
Process Layer	Content-Centric Process Flow Adhoc
Content Layer	Storage Retrieval Types of content: forms, letters, email, fax
Process Management Layer	Versioning Records Management Process Monitor



# **Comments on capabilities**

- Intentionally technology agnostic
  - Focus on the requirements
- The existing product and brand reference architectures underpin this
- Coming up with the terminology was the hardest thing and it's still not fixed



### Heterogeneous estate







#### IBM

# Summary

- BPM is about creating phases that build on previous phases
- Focus on the business requirements
- BPM is a team sport, so let's form a team
- IBM Cross Brand Team
  - Malcolm McQuade Information Management
  - John Clifton Information Management
  - Mark Wilkinson Information Management
  - Daniel Crow Information Management
  - Paula G Dantas Lotus
  - Sarah Hill WebSphere



# What should we do next?

- Our current thoughts
  - Need to mature this further by delivering a project making use of the EA
    - Lessons learned
    - Gotchas
    - Best practice
- Rational, Tivoli
- What do you think?